ILLINOIS STATE BOARD OF INVESTMENT

Request for Competitive Proposal: Active, International Emerging Market Equity (Benchmarked to the MSCI Emerging Markets Equity Index)

I. OVERVIEW

The Illinois State Board of Investment ("ISBI") hereby issues a request for competitive proposals ("RFP") from qualified investment advisory firms interested in providing active, international emerging market equity investment advisory services in order to diversify ISBI's international equity investments and complement existing advisors within the asset class. The benchmark for this separate or commingled account allocation will be the MSCI Emerging Markets Equity Index. All forms needed for submitting a response to this RFP are available on ISBI's website at http://www.illinois.gov/isbi/Pages/RFP.aspx. Respondents to this RFP are responsible for monitoring ISBI's website for information pertaining to the RFP, while the RFP is outstanding.

ISBI is a non-appropriated state agency that is responsible for managing and investing the pension assets of the Illinois General Assembly Retirement System, the Judges' Retirement System of Illinois and the State Employees' Retirement System of Illinois. ISBI's net assets totaled approximately \$15.4 billion as of March 31, 2016. More information regarding ISBI can be found by reviewing its enabling statute at 40 ILCS 5/22A and its website at: http://www.isbi.illinois.gov.

II. RFP TIMELINE

A. Date of Issue: August 8, 2016

B. Deadline to Submit Written Questions: August 15, 2016, 3:00PM CDT

C. Q & A Document Posted: August 26, 2016

D. Final Filing Date: September 9, 2016, 3:00PM CDT

E. Potential Interviews: TBD

F. Finalist Notified By: December 2016 (subject to change)

III. ISBI RFP PROCEDURES

ISBI will provide notice of this RFP in the State of Illinois newspaper and in one or more industry periodicals at least 14 days before the response to the RFP is due. Notice will also be provided to the ISBI's universe of Advisers. Qualified Advisers that do not receive an RFP from ISBI or ISBI's investment consultant (the "Consultant") are encouraged to compete and may obtain the RFP document from ISBI's website. Neither this RFP nor any response to this RFP should be construed as a legal offer.

All interested Advisers must submit their responses in accordance with the proposal submission instructions below. ISBI reserves the right to reject any or all proposals submitted. All material submitted in response to the RFP will become the property of ISBI. ISBI is not responsible for any costs incurred by the Respondents in responding to this RFP.

ISBI's Staff ("Staff"), in conjunction with the Consultant, shall open the responses and thoroughly review each for content, quality and compliance with the RFP's requirements. Staff will compile a list of all Respondents to the RFP, identifying which responses are complete and incomplete.

If it becomes necessary to revise any part of the RFP, or if additional information is necessary for a clarification of provisions within this RFP, prior to the due date for proposals, a supplement will be provided to all known Respondents and posted on ISBI's website. If a supplement is necessary, ISBI may extend the due date and time of the proposals to accommodate any additional information requirements.

Respondents are advised that proposal materials are subject to the Illinois Freedom of Information Act (5 ILCS 140). After completion of the RFP, selection by the Board of Trustees of ISBI (the "Board") and successful negotiation of a contract, if any, proposals submitted may be viewed and copied by any member of the public, including news agencies and competitors. Respondents claiming a statutory exception to the Illinois Freedom of Information Act for information within the Respondents' proposals must identify relevant language as confidential, and identify in the email transmission of the proposal whether confidential information is included. Further, each page of confidential documentation must be labeled as such. The Respondent must also specify which statutory exemption applies for each piece of confidential information. The Freedom of Information Act can be found at the Illinois General Assembly's website (http://www.ilga.gov/).

ISBI reserves the right to make determinations of confidentiality. If ISBI disagrees with a Respondent's confidential designation, it may either reject the proposal or discuss its interpretation of the exemptions with the Respondent. If agreement can be reached, the proposal will be considered. If agreement cannot be reached, ISBI will remove the proposal from consideration.

Following review and evaluation of complete responses from interested Respondents, the field of candidates will be narrowed to a smaller list of the most highly qualified Respondents. ISBI's Staff and the Consultant may meet with representatives of each Respondent to obtain an independent assessment of the Respondent's capabilities.

Following any interviews with the selected Respondents, ISBI's Staff and the Consultant will prepare Respondent recommendations for approval by the Board. The finalists may appear before the Board to present their firms' qualifications. The Board shall accept or modify the recommendation and make the final selection, if satisfied with the Respondents' capabilities.

If in any case an Emerging Investment Adviser(s) meets criteria established by the Board and the Consultant for a specific search, the Emerging Investment Adviser(s) shall receive an invitation by the Board, or the Board's Investment Policy Committee and/or Emerging Manager Committee, to present the firm(s) for final consideration. In the case where multiple Emerging Investment Advisers meet the search criteria, the ISBI's Staff may choose the most qualified firm or firms to present to the Board.

ISBI shall conduct the RFP process and any potential retainer in accordance with applicable provisions of the Illinois Pension Code, the State Officials and Employees Ethics Act and any other relevant authority under the Illinois Compiled Statutes. All ex parte communications between the Board and its Staff and interested parties, including Respondents, or non-interested parties shall be recorded or disclosed, in accordance with the State Officials and Employees Ethics Act. Board

members and Staff shall comply with all Illinois gift ban restrictions.

No Respondent shall retain a person or entity to influence (i) the outcome of an investment decision or (ii) the procurement of investment advice or services of ISBI for compensation, contingent in whole or in part upon the decision or procurement.

ISBI shall post the name of the successful Respondent, if any, on ISBI's website, along with a disclosure including the total amount applicable to the contract, the total fees paid or to be paid and a description of the factors that contributed to the selection of the Adviser. Any contract negotiated will not exceed five years in duration. Options to renew or extend the contract beyond the five year period will not be included.

IV. PROPOSAL SUBMISSION

The Consultant shall oversee the RFP process. If Respondent is interested in submitting a proposal, Respondent must submit an electronic copy of the complete proposal by 3:00 PM, CDT, Friday, September 9, 2016 to:

SEARCH CONTACTS: Meketa Investment Group, Inc.

RFPResponse@meketagroup.com

AND

Illinois State Board of Investment Johara. Farhadieh@illinois.gov; ISBI.backstop@illinois.gov

Questions concerning the RFP must be submitted in writing via e-mail to the Search Contacts by **3:00 PM, CDT, August 15, 2016**. Responses to properly submitted questions will be consolidated into a single Q & A document and posted on ISBI's website on or about **August 26, 2016**. The Q & A document will not identify the source of the query.

<u>PLEASE NOTE</u>: Respondents <u>WILL NOT</u> receive individualized responses from the Search Contacts, in response to questions submitted by a Respondent. Respondents must review the Q & A document posted on ISBI's website to receive answers to all questions submitted.

If Staff and/or the Consultant has/have a question(s) regarding how to interpret a Respondent's proposal, Staff and/or the Consultant is/are authorized to request additional information from that Respondent.

ANY PROPOSAL RECEIVED AFTER THE SEPTEMBER 9, 2016 DUE DATE AND TIME WILL NOT BE CONSIDERED.

PROPOSALS MUST CONTAIN THE FOLLOWING DOCUMENTS:

A. <u>Transmittal Letter</u>. A transmittal letter must be submitted on the Respondent's official business letterhead. The letter must identify all documents provided collectively as a response to the RFP, and must be signed by an individual authorized to bind the

Respondent contractually. **An unsigned proposal shall be rejected.** The letter must also contain the following:

- Statement that the proposal is being made without fraud or collusion; that the
 Respondent has not offered or received any finder's fees, inducements or any
 other form of remuneration, monetary or non-monetary, from any individual or
 entity relating to the RFP, the Respondent's proposal or the Board's resulting
 selection.
- Statement that discloses any current business relationship or any current negotiations for prospective business with the Board or any Board members or ISBI Staff.
- B. <u>Minimum Qualification Certification</u>. The Respondent must complete the certification and provide all supporting documentation.
- C. Questionnaire. The Respondent must address the questionnaire items in the RFP in the order in which they appear in the RFP. Further, each question number and question in the RFP shall be repeated in its entirety before stating the answer. Please note that certain questions require supporting documentation. This additional documentation should be submitted as attachments to the questionnaire.
- D. <u>Excel Files</u>. The Respondent must provide portfolio attribution information, a current sample portfolio, and quarterly portfolio holdings as separate Excel files.
- E. <u>Vendor Disclosure Attachment(s)</u>.

V. SCOPE OF SERVICES

The Respondent, a qualified investment adviser, will manage assets for ISBI in a separate or commingled account for an active, international equity portfolio mandate. The benchmark for the portfolio is the MSCI Emerging Markets Equity Index.

VI. POST PERFORMANCE REVIEW

Any Respondent retained by the Board will undergo quarterly performance reviews, at Staff's discretion, wherein the Respondent's compliance with agreement objectives and deliverables will be assessed. Evidence of material non-compliance will be reviewed by the Board's Staff and the Consultant, as well as the Board, if necessary.

VII. MINIMUM QUALIFICATION REQUIREMENTS AND CERTIFICATION

Respondents must satisfy each of the following minimum qualifications for this RFP, in order to be given further consideration by the Board. Failure to satisfy each of the requirements will result in the immediate rejection of the proposal. Failure to provide complete information will result in the rejection of the proposal.

Please circle "YES" or "NO" where indicated. If evidence is requested, please provide complete documentation.

1.	Respondent is an investment adviser registered with the Securities and Exchange Commission under the federal Investment Advisers Act of 1940. (Yes/No): If yes, please provide ADV Forms I and II.
2.	Respondent and its proposed team have all authorizations, permits, licenses and certifications required by federal and state laws and regulations to perform the services specified in this RFP at the time Respondent submits a response to the RFP. (Yes/No):
3.	The lead portfolio manager has over 10 years' experience managing international equity assets in excess of \$500 million. (Yes/No):
4.	The allocation for this international equity mandate will be approximately \$300 million. Per the Consultant's fee analysis, an allocation of this size and asset class should merit a fee no greater than 80 basis points, including operating expenses and administrative fees, with no performance fees. Respondent is at or below this fee. (Yes/No):
5.	Respondent has a minimum of a one-year performance track record. (Yes/No): If yes, please provide the track record.
6.	Respondent has at least \$100 million in firm assets under management and at least \$20 million in Emerging Markets equity strategies. (Yes/No):
7.	Respondent has at least \$2 million in Errors & Omissions Insurance. (Yes/No): If yes, please provide evidence.
8.	If retained for investment advisory services, Respondent agrees to serve as a fiduciary as defined by the Illinois Pension Code. (Yes/No):
9.	Respondent has reviewed the ISBI's Investment Policy (the "Policy"), which includes ISBI's Diversity Policy, found via ISBI's website (http://www2.illinois.gov/isbi/Pages/Reporting.aspx), and agrees that, if retained, Respondent can provide investment advisory services in furtherance of the Policy. (Yes/No):
10.	Respondent has both (i) reviewed the ISBI's Vendor Disclosure Policy (attached as Exhibit A) and (ii) provided all disclosures required under the Policy. If Respondent has no disclosures to report, Respondent has indicated that fact in the firm's response. (Yes/No):
11.	Respondent has (i) reviewed the representations and certifications, outlined in <i>Exhibit B</i> , <u>and</u> (ii) agrees that, if retained to provide investment advisory services, such representations and certifications will be incorporated into the investment advisory agreement. Limited drafting changes may be negotiated during any contract negotiation. (Yes/No):

1 0 1	ide the services as detailed in the Scope of Services section of this ments as stated in this RFP. (Yes/No):
reports, on at least a qua meetings. All returns on	will, in conjunction with ISBI's Staff, submit periodic written arterly basis, for the Board's review at its regularly scheduled investment shall be reported as net returns after payment of all any other compensation, in addition to any other reporting
and accurate backup and furelated to an ISBI account() If yes, please provide a con	icient procedures and capabilities necessary to ensure the timely ll recovery for all computers and other data storage systems s). (Yes/No): mplete description of these procedures and capabilities, including y and business continuity plan.
	O A "NO" RESPONSE TO ANY OF THE MINIMUM ENTS ABOVE, RESPONDENT SHOULD NOT SUBMIT A
	ESPONDENT'S SATISFACTION OF THE MINIMUM DING THE RESPONDENT'S AUTHORIZED SIGNATURE
Authorized Signer Name:	
Title:	
Respondent Firm:	
Signature:	
Date:	

VIII. QUESTIONNAIRE – All data should be as of June 30,2016

Unless stated otherwise, please answer each question in the field provided. As previously stated, portfolio attribution information, a current sample portfolio, and quarterly portfolio holdings, should be included as separate Excel files. We appreciate you taking the time to complete this document. Thank you.

	I. General Information		
Firm Name:			
Address:			
City:	State:		Zip:
Contact		Phone:	_ ·
Name:			
Title:		Cell:	
E-mail:			
	II. Firm Information		
1. When was	the firm's inception date?		
2. Where is the	ne firm located (include headquarters and satellite offices)	5	
3. Is the Firm	a Registered SEC Investment Advisor?	Yes:	No:
If <i>yes</i> ,	please complete the following:		
	me of Firm (as registered with the SEC):		
b. SE	C File Number:		
4. What is the	e firm's ownership structure? Note any recent (within the	ne last five y	years) or pending
changes in	ownership structure.		

5. Is your firm considered a 'minority owned business', 'female owned business' or 'business owned by a person with a disability' as those terms are defined in the State of Illinois Business Enterprise for Minorities, Females, and Persons with Disabilities Act? If so, do you agree to comply with the certification process outlined in ISBI's Diversity Policy?

Owner Name	Ownership %	Minority Designation

- 6. Does the firm own or have any affiliation with a broker/dealer? If yes, please describe the relationship between the firm and its broker/dealer and whether the firm would utilize the services of the broker dealer for this mandate.
- 7. Please provide a brief description of any past or pending regulatory action, litigation or other legal proceedings involving the firm or any registered employees and/or principals. How were these issues resolved?
- 8. Who is the firm's current auditor? Has the firm changed auditors in the past five years? If so, please explain why.
- 9. What types of liability insurance (e.g., Errors and Omissions) and other forms of coverage does your firm carry to protect your clients? Please provide dollar amounts and proof of coverage.
- 10. Does your firm have in-house counsel? If not, do you retain outside counsel to address legal and regulatory matters? What is the name of this firm and who is your attorney?

- 11. Please provide an organizational chart that includes all senior management and all senior management and all investment professionals. (In the Investment Team section we will ask for an organization chart of all the investment professionals who work on the investment product under consideration in this RFP.)
- 12. Are any investment professionals under employment contracts? If so, please discuss the nature of the contracts.
- 13. Please complete the following table Total Firm AUM (\$):

	<u>As of</u>	As of:	As of:	As of:	As of:	<u>As of:</u>
	6/30/16	<u>6/30/15</u>	<u>6/30/14</u>	<u>6/30/13</u>	6/30/12	<u>6/30/11</u>
Total Firm						
Assets						
Total No. of						
Clients						

- 14. Please provide a current list of all the investment products/strategies offered by the firm. Include the total amount of assets managed under each strategy, whether the strategy is open or closed, and, if applicable, the amount of capacity currently available in each strategy.
- 15. Please list any products the firm has completely liquidated or merged with an existing product. Briefly explain why the product was liquidated or merged.
- 16. What percentage of the firm's assets under management are institutional (separate) accounts? Commingled funds? Mutual funds? High net worth individuals?
- 17. Please provide a complete copy of your form ADV and a statement of your financial condition.
- 18. Please provide your firm's most recent 408(b)(2) filing.

III. Product Information

- 1. What is the inception date of this product? When did the current portfolio manager or investment committee start managing this product? If there has been a portfolio manager change please show the periods when each portfolio manager manages the product.
- 2. Please complete the following table Strategy AUM (\$):

	As of:	As of:	As of:	As of:	As of:	As of:
	6/30/16	12/31/2015	12/31/14	12/31/13	12/31/12	12/31/11
Assets Managed						
in						
Emerging						
Markets Equity						
No. of Clients in						
Emerging						
Markets Equity						

- 3. Please provide the number of clients in this strategy that have been gained and lost, and the respective amounts, during the past five years. For clients lost, please state the reason.
- 4. For your three largest client relationships in Emerging Markets Equity, please provide the size of the mandate and the inception date for each account/relationship.
- 5. Does the firm have a policy limiting assets under management for this strategy? If so, what is the stated level? If not, what do you think is the product's capacity?
- 6. Please list other products that overlap with this strategy. How much in AUM do you manage in each of these products, and what percentage of the portfolios overlap?
- 7. Please provide two client references for the Emerging Markets Equity strategy. Include name

- and phone number of contact person, the type and size of the account and the inception date of the account.
- 8. Please provide the names of the portfolio manager(s) and client service personnel who will be assigned to this account.
- 9. Do you offer (or sub-advise) a mutual fund for this strategy? If so, what is its name and symbol?
- 10. Do you offer commingled portfolios for this strategy? Separate accounts?

IV. Investment Team

1. If it is different than the organization chart requested earlier, please provide an organization chart with all the investment professionals involved in the Emerging Market Equity strategy and the bios of these individuals. We would like as much detail as possible. This information can be included separately. In addition, please complete the table below.

	Tenure	Tenure				Other
	at	with	Industry	Education/	Areas of	Products
Name	Company	Strategy	Experience	Credentials	Specialization	Supported

- 2. Where is the individual/team that runs this strategy located?
- 3. How was the investment team built and how long has the current team been working together?
- 4. In addition to the proposed strategy, what other portfolio management responsibilities do the portfolio managers/research analysts have?
- 5. Please list additions and departures to the management and research team(s) responsible for the Emerging Market Equity strategy in the last five years, including their responsibilities. Provide a brief explanation for each departure, and list any replacement for these vacancies.

Additions:		Coverage	Product	
Name	Title	Responsibilities	Responsibilities	Date of Hire

Departures:		Coverage	Product	Reason for
Name	Title	Responsibilities	Responsibilities	Departure

6. Please list the portfolio manager and analysts responsible for this product who invest their own

- assets in this product. What percentage of their assets does each invest in this product? What percentage does each invest in the firm's other products?
- 7. Explain your approach to bringing new analysts/portfolio managers onto the team. Do you prefer to bring in seasoned/experienced individuals or do you hire younger investment professionals and train them? Why do you take this approach?
- 8. Do you believe analysts should specialize and cover specific industries or is it preferable to be a generalist? Why?
- 9. Approximately how many companies does each analyst follow?
- 10. How does the firm address staff turnover, especially in the research area?
- 11. What qualities make a good analyst and what do you do to try to develop their talent? Is there a mentoring process at your firm?
- 12. How do you evaluate your analysts and portfolio managers? Describe the compensation structure for portfolio managers and research analysts. What kind of behavior are you trying to encourage?
- 13. What external research sources do you use in the Emerging Market Equity process? Please approximate annual expenditures for third-party research (and associated technology) in each of the past three years.

V. Investment Philosophy and Strategy

- 1. Please describe your investment philosophy. When we refer to "philosophy," we want to know what factors you *believe* determine the value of a stock and drive stock prices. For example, is it earnings, cash flow, tangible book value, changes in ROIC, EVA creation, etc.? In addition, why do you think stocks become mispriced? Where did your investment philosophy come from and how has it evolved? Lastly, we want to know how you believe your firm can add value through active management. (The reason we are asking these questions is to understand the foundation of your investment process.)
- 2. Within your investment discipline, how would you describe your investment style? Why have you gravitated toward this style and why have you chosen to manage money this way?
- 3. If you characterize yourself as a value investor, are you just expecting mean reversion or do you expect the value of the business to grow as well?
- 4. What differentiates your investment approach from your peers and what gives you an edge versus the firms you compete with? Do you believe that an investment approach that worked in the past may not work in the future and, therefore, that you need to change or modify your investment approach over time?
- 5. Does your strategy have a high quality bias? Define what you mean by quality.
- 6. What is the benchmark you use for the Emerging Markets Equity portfolio? Does this benchmark include all of the securities you would consider investing in?
- 7. Are macroeconomic assumptions incorporated in the portfolio management process? If so, how?
- 8. How is this approach reflected in the Emerging Markets Equity portfolio's sector/industry weightings? What, if any, are the firm's policies regarding sector/industry weightings?
- 9. What has been the portfolio's annual turnover rate in each of the past three years?
- 10. Describe in detail any changes or refinements made to the firm's equity selection process over the past five years.
- 11. Is there a maximum and/or minimum company market capitalization that the firm will consider for Emerging Markets Equity investment?
- 12. What is the policy regarding position size of individual holdings?

- 13. If a holding exceeds the firm's stated limit, what is the process for paring this holding?
- 14. What is the typical number of securities in an Emerging Markets Equity portfolio?
- 15. What role, if any, does technical analysis play in the investment process?
- 16. Do you have a stop-loss procedure in place? If yes, please describe it. If no, please explain why.
- 17. Do you set price-targets for all purchases? Is yes, do you ever hold a security beyond the initial target price? Please explain.
- 18. Are stock index options, futures, or any other derivatives employed in the Emerging Markets Equity portfolio? If so, for what purpose?
- 19. What is the 1-day and 30-day VaR for the current portfolio? What is the highest level these VaR's have reached?
- 20. Discuss your policy towards country allocations. Are country allocations targeted or are they a result of other decisions? Please give the minimum and/or maximum country allocation (at market value) you would have for an international equity portfolio.
- 21. How is cash utilized in your strategy? What is the maximum amount of cash a portfolio manager may raise in a portfolio? What is the typical range of cash allocation? How long may a portion of the portfolio remain uninvested?
- 22. Describe your firm's policy towards currency hedging.
- 23. What areas of the global markets currently appear attractive and why?
- 24. What elements of your strategy have had the greatest influence on returns relative to the benchmark?
- 25. How is portfolio risk monitored and controlled?
- 26. Please explain *in no more than one page* what your competitive advantage is and why your firm should be hired for this mandate.

VI. Investment Process & Portfolio Construction

- 1. Please describe your investment process for the Emerging Market Equity strategy. Is the portfolio bottom-up driven? Is there a top-down element to it? To what extent do you incorporate macro thoughts about the economy into the decision-making process?
- 2. Do you try to identify investment themes and express them in the portfolio? If so, provide an example.
- 3. Do you use technical analysis at all to support your fundamental research?
- 4. Do you use screens or quantitative tools at the front-end of the process? Are they proprietary? Are they industry specific?
- 5. Who is the decision-making body that has final authority for the Emerging Market Equity strategy? Does it take the form of an investment policy committee, a team of portfolio managers and/or research analysts, or some other form? Who comprises this group?
- 6. What are the responsibilities of the decision-making body and of individual portfolio managers? What latitude do portfolio managers have to override investment committee and/or research recommendations?
- 7. If applicable, explain how the portfolio manager works with the analysts. Are the analysts the primary generators of new ideas? Is there give-and-take between the analysts and portfolio managers?
- 8. How does an analyst establish credibility with a portfolio manager?
- 9. To what extent do the portfolio managers get involved in the due diligence process? Do you have multiple people analyzing the same company?
- 10. Must the analysts or PMs have a clearly articulated investment thesis for every stock in the

- portfolio? Provide an example.
- 11. If applicable, do you look for catalysts to realize value?
- 12. We view your *research due diligence process* as one component of your overall investment process. Please give us a general overview of how you analyze a company and what you are trying to accomplish. What factors are most important to you in your analysis? What attributes do you look for in a company? Why these attributes? Are there certain kinds of companies/business models that you like to own?
- 13. Based on your experiences, have you developed any investment "rules of thumb" in terms of what you look for and what you try to avoid? What are the important criteria you consider before purchasing a stock?
- 14. Do all portfolio managers/analysts on the investment team that is responsible for managing this product look at companies the same way and adhere to the same approach? Do you use a standardized analytical template that everyone must complete? Please include a sample research report in a separate file.
- 15. What do you believe is distinctive about your research process relative to other investment managers and what do you believe distinguishes your research work from others? What do you think your research "edge" is compared to other investors?
- 16. Do you have a specific required rate of return hurdle for each stock that is purchased in the portfolio? Do you establish price targets for each security in the portfolio? If so, how are they determined? How do you think about downside risk when you are analyzing a stock? Do you like to see a minimum upside/downside relationship?
- 17. How do you think about the benchmark? Are there some market sectors you do not pay attention to and intentionally avoid? Conversely, are there certain sectors that you have historically emphasized?
- 18. What is your investment horizon and how long do you typically own a stock? What has been the annual portfolio turnover rate in each of the last five years? How is this calculated?
- 19. Explain your sell discipline. Do you let your winners run? Will you automatically reduce a weighting when it reaches a certain percentage of the portfolio? Do you believe in selling disappointment quickly or waiting?
- 20. How do you define "risk" and how do you control it in the portfolio? Do you think about risk in relative terms or do you think of risk as the absolute loss of capital?
- 21. What tools do you use to measure risk? What are the most significant risks the portfolio is currently exposed to? Do you look across the portfolio for common risk exposures?
- 22. Do you continually evaluate the investment process and the results it produces? How do you go about this process? Do you continually evaluate the portfolio and think about what you did right and wrong? Give an example of a winner and a loser and explain what you learned from the two experiences. How did you incorporate those lessons into your management of the portfolio subsequently?
- 23. What lessons did you learn from the 2008 market turmoil and the 2009 market rebound?
- 24. Is there an optimal environment for your investment approach? What kinds of markets would you perform best in? Worst in? Do you believe there are any weaknesses in your investment process?
- 25. How long would it take to invest a \$300 million cash allocation to the emerging market equity strategy?
- 26. Do you incorporate ESG (environmental, social, and governance) principles into your research process or the management of portfolios? If so, why do you incorporate them? How are they incorporated and to what degree?
- 27. Is evaluation of a company's ESG factors a standard part of your research process?

- 28. Do you engage management and try to influence a company's ESG factors? If so, how often and to what extent?
- 29. How do you determine the ESG factors you adhere to?
- 30. Do you subscribe to any external services that provide information on ESG factors?
- 31. What percentage of your firm assets incorporates ESG principles?
- 32. How do you ensure compliance with ESG policies in client portfolios?

VII. Portfolio Performance & Characteristics

1. Please provide monthly performance history since inception for the Emerging Market Equity strategy and its stated benchmark. Include a discussion of the performance calculation methodology and whether it is GIPS compliant. If possible, please provide information both gross and net of fees. This information should be in an Excel spreadsheet, formatted as follows:

	A	В	С	D
1		EM EQ	EM EQ	<u>Benchmark</u>
		Gross	Net	
2	Jan-10	0.00442	0.00442	
3	Feb-10	0.02216	0.02216	
4	Mar-10	0.05762	0.05762	
5	Apr-10	-0.01122	-0.01122	
6	May-10	0.00762	0.00762	

- a. Cell (A1) must be empty.
- b. The first row, starting with the second column (B1) must contain the firm and product name, up to 40 characters (spaces count as characters).
- c. Dates in column A must be in either mmm-yy (Jan-10) or mmm-yyyy (Jan-2010) format.
- d. Numbers can be in percent or decimal format.
- e. Data must start from earliest and end with latest.
- f. Empty cells for which there is no return should have a N/A entered, otherwise a zero will be read.

Note:Please detail the dollar amount of assets in the performance composite annually, as well as the number of accounts. Note what percentage of <u>Emerging Market Equity</u> assets managed is represented by the composite. Include all other composite footnotes.

- 2. In a separate *Excel* file, please provide a sample client portfolio as of 06/30/16 detailing individual holdings (including security name, CUSIP, # of shares, price, and % of the portfolio). Also, please include historical quarterly portfolio holdings for the last 5 calendar years and the current year.
- 3. In a separate *Excel* file, please provide portfolio attribution at the stock level, organized by sector, for each of the last five calendar years.

4. Please complete the following table:

rease complete the following table.	As of	As of	As of	<u>As of</u>
	6/30/16	3/31/16	12/31/2015	$\frac{13501}{09/30/15}$
Price-Earnings Ratio				
Price-Book Value Ratio				
Historical Earnings Growth				
Weighted Average Market Cap				
Median Market Cap				
Number of Holdings				
Country Weightings: (show % and				
in parentheses show % for benchmark)				
1) Three largest weightings				
2) Three largest overweights				
3) Three largest underweights				
Industry/Sector Weightings:				
(show % and in parentheses show				
% for benchmark)				
1) Three largest sectors				
2) Three largest overweights				
3) Three largest underweights				
Percent in Frontier Markets				
Percent Portfolio in Top 5 /				
Top 10 Holdings				

5. In addition, please complete the following table, using gross-of-fee performance data, as of 6/30/2016:

	Emerging Markets Equity	MSCI Emerging Markets Index
Composite Inception Date		n/a
Since Inception (Annualized):	-	-
Average Return		
Average Standard Deviation		
Tracking Error		n/a
Information Ratio		n/a
Correlation with Benchmark		1.00
Trailing Three Years (Annualized):	-	-
Average Return		
Average Standard Deviation		
Tracking Error		n/a
Information Ratio		n/a
Correlation with Benchmark		1.00
Trailing Five Years (Annualized):	-	-
Average Return		
Average Standard Deviation		
Tracking Error	_	n/a
Information Ratio		n/a

Correlation with Benchmark		1.00
Trailing Seven Years (Annualized):	-	-
Average Return		
Average Standard Deviation		
Tracking Error		n/a
Information Ratio		n/a
Correlation with Benchmark		1.00
Calendar Year Performance:	-	-
YTD 2016		
2015		
2014		
2013		
2012		
2011		
2010		
2009		
2008		

- 6. Please provide annual return attribution analysis information, if available. Please include country, sector/industry, stock, and currency attribution. Please include a discussion of methodology, including whether analysis was performed internally or by an external company. If your firm does not produce or receive return attribution analysis, please state this.
- 7. Has the product performance been audited and verified by a third party? If so, by whom and for what period?

VIII. Compliance & Operational Information

- 1. Does the firm have a Chief Compliance Officer (CCO)? Who is that individual? Do they have legal training? Please attach their biography and a copy of your compliance manual. (The manual should be attached in a separate file.)
- 2. What are the CCO's responsibilities? Is compliance their sole function or do they have other responsibilities? Approximately what portion of their time is spent on compliance issues?
- 3. Please state your firm's ethics policy. Does the firm have a Code of Ethics? If so, please include this document as an attachment.
- 4. Has your firm ever experienced a significant violation of your compliance or ethics policy? If a violation has occurred, please explain what happened, how the violation of the firm's policies was handled, and how the issue was resolved.
- 5. How do you ensure that your clients adhere to policies set forth for the protection of the firm's other clients (e.g., prevention of market timing)?
- 6. How does the firm monitor employee investment and trading?
- 7. How often are employees trained in compliance policies?
- 8. What systems are in place for ensuring that portfolios are in compliance with client guidelines? Does the firm use any outside firms to help with compliance issues?
- 9. What is the firm's policy regarding the use of soft dollars? Are all soft dollars used strictly for the benefit of clients. Please provide the absolute level of soft dollars generated and the percentage of commissions this represented over each of the last three years.

- 10. Does your firm utilize brokers that are considered a 'minority owned business', 'female owned business' or 'business owned by a person with a disability'? If so, please provide the percentage of your total trading volume that each firm accounted for, along with the average commission for each in the last year. Please refer to ISBI's Diversity Policy for more information.
- 11. Please explain how brokers are approved and briefly explain why you have selected these brokers. List the top five brokerage firms with whom you have conducted trades in the last year. Provide the percentage of your total trading volume that each firm accounted for, along with the average commission for each.
- 12. Have you recently ended any brokerage relationships? If so, why?
- 13. What systems and tools do you use for order entry (trading), portfolio accounting, and portfolio analysis?
- 14. Please describe how trade orders are created, submitted, and executed.
- 15. How much of the trading process is automated vs. manual?
- 16. What percentage of trades are executed through ECN's?
- 17. How are trades allocated between client accounts? Does the firm have a written allocation policy?
- 18. How are clients investment restrictions incorporated in to the order and trading process?
- 19. How are trade confirmations tracked?
- 20. How does the firm handle trading errors?
- 21. Does the firm track broker best execution? If so how is this tracking performed? Can you provide a recent Trading Cost Analysis (TCA) report for the portfolio?
- 22. How does the firm monitor best execution on foreign currency transactions, if any?
- 23. Describe the firm's settlement process and what software is used.
- 24. Describe the firm's valuation process and procedures for securities. Does the firm use an independent pricing service? If so, what is the name of the service? How long does it take from month end for clients to receive estimate, final, and administrator values in accounts?
- 25. Describe the reconciliation process for equity, cash, dividend receivables, and other transactions.
- 26. Describe how the firm receives corporate action information. How do corporate actions elections take place?
- 27. Which individuals at the firm are authorized to place trades with broker-dealers, and issue trade settlement, corporate action and proxy statement instructions to custodian banks, and perform portfolio accounting functions?
- 28. How does your firm back up computer files and systems? Do you have a disaster recovery plan in place? Please explain your plan, in the event of a disaster, how long would it take to become fully functional?
- 29. What security measures does your firm have in place to ensure the protection of firm and client assets?
- 30. Please attach a sample of a quarterly client report.

IX. Fees & Related Management Costs

- 1. Please provide the fee schedule for the Emerging Markets Equity strategy, for a separate account, a commingled account, and mutual fund (if available). For commingled and mutual fund vehicles, please explain all additional fees (front/back-end loads, contribution/withdrawal fees, management or custody expenses, etc.).
- 2. Do all clients pay the same fee? Please explain any discrepancies.

- 3. Is there a minimum fee?
- 4. Do you offer a performance-based fee? If so, please provide a performance-based fee schedule. Over what period is performance evaluated and against what benchmark? What is the base fee? Is there a maximum fee (a cap)?
- 5. Do you offer a Most Favored Nations (MFN) clause? If so, would you be willing to provide this client an MFN?
- 6. Does this product have any liquidity constraints? Discuss in detail your policy on subscriptions and redemptions for all applicable vehicles. What special provisions (i.e., lock-ups, reserves, in-kind payments, exit fees, delayed payments, queues, etc.) if any, exist?

Chief Compliance Officer Signature
I, chief compliance officer of, have reviewed all of the aforementioned statements and documents. To the best of our ability, we believe all statements and documents to be accurate, truthful and timely.
Signature
Print Name

Exhibit A

The Illinois State Board of Investment ("ISBI") acts as fiduciary for the General Assembly Retirement System, Judges' Retirement System and State Employees' Retirement System of Illinois. As fiduciaries, ISBI is responsible for managing, investing, reinvesting, preserving and protecting fund assets.

It is the policy objective of ISBI to prevent actual, potential or perceived conflicts of interest with its current and prospective vendors on behalf of its participants.

In furtherance of this policy, ISBI shall require the following disclosures:

1. <u>Political Contribution Disclosure</u>

All (i) vendors submitting bidding proposals to ISBI and (ii) vendors retained by ISBI, as well as each of the aforesaid vendors' solicitors, finders, officers, directors, partners, principals, lobbyists, and any individual whose compensation is directly derived by the awarding of ISBI's contracts must provide written disclosures of all political contributions made during the preceding five years to a Board member or a Board member's campaign committee, and provide disclosures in writing of any future political contributions made to Board members or a Board member's campaign committee.

All, (i) vendors submitting bidding proposals to ISBI and (ii) vendors retained by ISBI, as well as each of the aforesaid vendors' solicitors, finders, officers, directors, partners, principals, lobbyists, and any individual whose compensation is directly derived by the awarding of ISBI's contracts must provide written disclosures of any future instances where a Board member or a Board member's campaign committee solicits any political contributions from such persons, regardless of the candidate or political campaign committee for whom the solicitation is requested.

Additionally, (i) vendors submitting bidding proposals to ISBI and (ii) vendors retained by ISBI, as well as each of the aforesaid vendors' solicitors, finders, officers, directors, partners, principals, lobbyists, and any other individual whose compensation is directly derived by the awarding of ISBI's contracts, must provide written disclosures of all political contributions made during the preceding five years to any political committee established to promote the candidacy of the office of the Governor or any other declared candidate for that office.

The failure to provide written disclosures of political contributions or solicitations may result in the disqualification or termination of the vendor.

PROVIDE RESPONDENT'S POLITICAL CONTRIBUTION DISCLOSURES IN AN ATTACHMENT.

IF RESPONDENT HAS NO POLITICAL CONTRIBUTIONS TO REPORT, INDICATE THAT RESPONDENT HAS NO DISCLOSURES TO REPORT IN AN ATTACHMENT.

2. Public Act 95-0971 Disclosures

Public Act 95-0971 (the Act) amends the Illinois Procurement and Election Codes (i) to require certain "business entities" to register with the State Board of Elections; (ii) to require state bidding documents and contracts to contain language referencing a business entity's duty to register with the State Board of Elections and duty to provide a registration-related certification; and (iii) to restrict business entities from making political contributions to any political committee established to promote the candidacy of the officeholder responsible for awarding the contract on which the business entity has submitted a bid or proposal, which is the Governor in the case of the Board. ISBI constitutes a "State Agency" under the Act. On January 30, 2008, the Board resolved to apply the Act's requirements to ISBI's contracts.

All (i) vendors submitting bidding proposals to ISBI and (ii) vendors retained by ISBI must comply with all requirements of the Act that are applicable to the particular vendor. Please note that any contract formed between ISBI and vendor is voidable for vendor's failure to comply with the requirements of the Act.

Please read the Act carefully, as it may affect your ability to do business with ISBI. The Act may require registration and disclosures by you with the State Board of Elections, and requires specific language to be present in ISBI bidding materials and contracts. Further, the Act may restrict you from making political contributions to certain state officeholders.

DISCLOSE WHETHER RESPONDENT CONSTITUTES A "BUSINESS ENTITY" UNDER THE ACT.

IF RESPONDENT IS A BUSINESS ENTITY, RESPONDENT MUST ATTACH REGISTRATION CERTIFICATION IN AN ATTACHMENT.

3. <u>Vendor Disclosure of Financial Interests and Potential Conflicts of Interest</u>

All bidding materials from potential ISBI vendors must be accompanied by a disclosure of any ownership of the vendor in excess of 5%, as well as a disclosure of any distributive income share in excess of \$100,000.00 of the bidding entity and its parent entity. If the vendor is a publicly traded entity subject to Federal 10K reporting, it may submit its 10K disclosure to satisfy the 5% ownership disclosure. Distributive income share, in this instance, is a fee, commission, bonus or any other form of remuneration conferred by the bidding entity or its parent contingent on the bidding entity's selection for procurement of services by ISBI.

Disclosures must include at least the names, addresses, and dollar or proportionate share of ownership of each person identified and their instrument of ownership.

PLEASE PROVIDE OWNERSHIP DISCLOSURES IN AN ATTACHMENT.

IF RESPONDENT HAS NO OWNERSHIP DISCLOSURES TO REPORT, INDICATE THAT RESPONDENT HAS NO OWNERSHIP DISCLOSURES TO REPORT IN AN ATTACHMENT.

Further, the bidding entity must disclose whether any of the following relationships, conditions, or statuses are applicable to representatives of the bidding entity or its parent entity:

a. State employment, currently or in the previous three years, including contractual

employment services;

- b. State employment by spouse, father, mother, son, daughter or immediate family including contractual employment for services in the previous two years;
- c. Elective Status: the holding of elective office of the State of Illinois, the government of the United States, any unit of local government authorized by the Constitution of the State of Illinois or the statutes of the State of Illinois currently or in the previous three years;
- d. Relationship to anyone (spouse, father, mother, son, daughter or immediate family) holding elective office currently or in the previous two years;
- e. Employment, currently or in the previous three years, as or by any registered lobbyist of the State government;
- f. Relationship to anyone (spouse, father, mother, son, daughter or immediate family) who is or was a registered lobbyist of the State government in the previous two years;
- g. Compensated employment, currently or in the previous three years, by any registered election or re-election committee registered with the Secretary of State or any county clerk in the State of Illinois, or any political action committee registered with either the Secretary of State or the Federal Board of Elections;
- h. Relationship to anyone (spouse, father, mother, son, daughter or immediate family) who is or was a compensated employee in the last two years of any registered election or re-election committee registered with the Secretary of State or any county clerk in the State of Illinois, or any political action committee registered with either the Secretary of State or the Federal Board of Elections.

PROVIDE DISCLOSURES APPLICABLE UNDER SECTION 3.a. – 3.h. IN AN ATTACHMENT.

IF RESPONDENT HAS NO DISCLOSURES TO REPORT FOR 3.a. – 3.h., INDICATE RESPONDENT HAS NO DISCLOSURES TO REPORT FOR 3.a. – 3.h. IN AN ATTACHMENT.

4. <u>Public Act 98-1022 Disclosures</u>

Public Act 98-0122 (the Act) amends the Illinois Pension Code to require certain disclosures regarding utilization of minorities, females and persons with a disability. For purposes of this Policy, the terms "minority owned business", "female owned business", and "business owned by a person with a disability" are as defined in the Business Enterprise for Minorities, Females, and Persons with Disabilities Act." In accordance with the Act, all (i) vendors submitting bidding proposals to ISBI and (ii) vendors retained by ISBI, must provide the following numerical data:

a. The number of the vendor's investment and senior staff and the percentage of its investment and senior staff who are a (i) minority person, (ii) female, or (iii) person with a disability;

Name of Investment Adviso	ory Firm:							
Data as of:	, 1 J 111111							
		Non-l	Disabled				Total Minority,	Total Staff
Job Category	Non-Minority		Minority		Disabled		Female and	Minority &
	Male	Female	Male	Female	Male	Female	Disabled Persons	Non-Minority
Senior Staff (as defined								
by your Firm)								
Investment Professionals (Excluding Senior Staff)								
Total Senior Staff & Investment Professionals								
Percent of Total Senior & Investment Professionals								

Note: Do not count employees twice. Employees must be placed in one category ONLY.

Example: A black female with a disclosed disability can go into either the "minority female" category OR the "disabled female" category, not both.

b. The number of contracts, oral or written, that the vendor has in place for investment services, consulting services, and professional and artistic services that constitute a (i) minority owned business, (ii) female owned business, or (iii) business owned by a person with a disability; and

c. The number of contracts, oral or written, that the vendor has in place for investment services, consulting services, and professional and artistic services where more than 50% of services performed pursuant to contract are performed by a (i) minority person, (ii) female, or (iii) person with a disability but do not constitute a business owned by a minority, female, or person with a disability.

Number of contracts, oral or written, for investment services, consulting services, and professional and artistic services that the investment advisor, consultant or private market fund has with:

	Number of Contracts	Funds Expenses to Date
Minority/Female/Disabled Firms		
Non-Minority owned Firms where greater than		
50% of the services performed pursuant to the		
contact are completed by Minority/ Female/		
Disabled persons within that Firm.		
Total		\$

Finally, in a separate attachment, please provide any additional information related to your firm's diversity initiatives that might be useful during the search and/or selection process.

These disclosures are not intended to prohibit or prevent any contract. The disclosures are (i) considered by the Board, within the bounds of financial and fiduciary prudence, prior to awarding a contract and (ii) used to fully and publicly disclose any potential conflict to ISBI so that ISBI may adequately discharge its duty to protect its participants.

When a potential for a conflict of interest is identified, discovered, or reasonably suspected, the Executive Director shall review and comment on it in writing to the Board's Audit and Compliance Committee. This Committee shall recommend in writing to the Board whether to void or allow the contract, bid, proposal or response weighing the best interests of the State of Illinois. The comment

and determination shall be a part of the associated file.

These thresholds and disclosures do not relieve ISBI, or its designees, from reasonable care and diligence for any contract, bid, proposal or response. ISBI, or its designees, shall use any reasonably known and publicly available information to discover any undisclosed potential conflict of interest and act to protect the best interest of the State of Illinois.

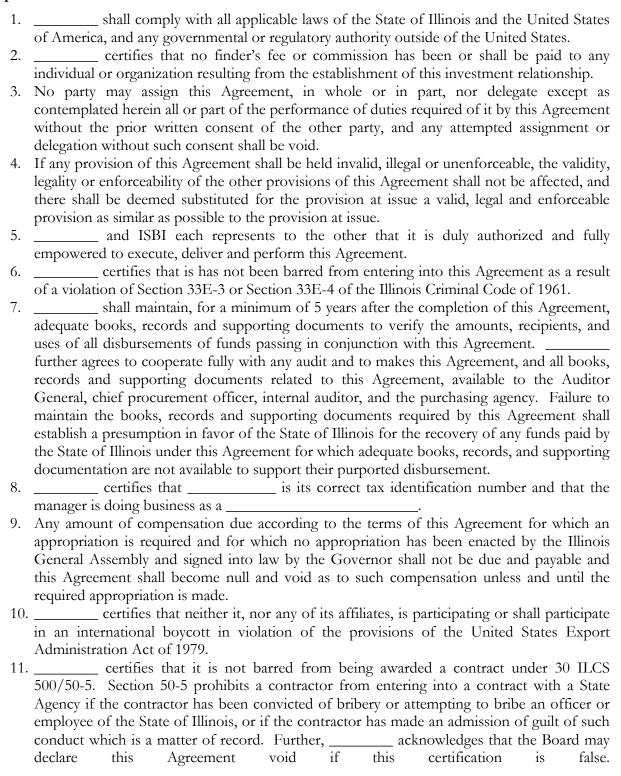
Failure to make any disclosure required by this provision may render the contract, bid, proposal, response or relationship voidable by the Board and may result in the termination of any existing relationship, suspension from future contracts, bids, proposals, responses or relationships for a period up to ten years. Reinstatement must be reviewed and commented on in writing by the Executive Director. The Board shall determine in writing whether and when to reinstate the party at issue. The comment and determination must be a part of the associated file.

This policy shall be disclosed to all vendors as early as possible in the marketing process, ideally at the initial point of contact with ISBI. However, a failure on the part of ISBI to make such disclosure shall in no way detract from the application of this policy.

ADOPTED: September 7, 2005 AMENDED: December 16, 2005 AMENDED: January 30, 2009 AMENDED: December 5, 2014 AMENDED: March 20, 2015

Exhibit B

Representations and Certifications:



12.	certifies that it is not barred from being awarded a contract under 30 ILCS
	500/50-10. Section 50-10 prohibits a contractor from entering into a contract with a State
	Agency if the contractor has been convicted of a felony and 5 years have not passed from
	the completion of the sentence for that felony. Further, acknowledges that ISBI
	may declare this Agreement void if this certification is false.
13	certifies that it, and any of its affiliates (as defined in the Illinois Procurement
15.	Code), is not barred from being awarded a contract under 30 ILCS 500/50-11. Section 50-
	11 prohibits a contractor from entering into a contract with a State Agency if the contractor
	•
	knows or should know that it, or any of its affiliates, is delinquent in the payment of any
	debt to the State of Illinois, as defined by the Debt Collection Board. Further,
1 1	acknowledges that ISBI may declare this Agreement void if this certification is false.
14.	certifies that it is not barred from being awarded a contract under 30 ILCS
	500/50-12. Section 50-12 prohibits a contractor from entering into a contract with a State
	Agency if the contractor, or any affiliate, has failed to collect and remit Illinois Use Tax on
	all sales of tangible personal property into the State of Illinois in accordance with the
	provisions of the Illinois Use Tax Act. Further, acknowledges that ISBI may
	declare this Agreement void if this certification is false.
15.	certifies that is not barred from being awarded a contract under 30 ILCS 500/50-
	14. Section 50-14 prohibits a contractor from entering into a contract with a State Agency if
	the contractor has been found by a court or the Pollution Control Board to have committed
	a willful or knowing violation of the Environmental Protection Act within the last 5 years.
	Further, acknowledges that ISBI may declare this Agreement void if this
	certification is false.
16.	certifies that during the five years prior to the date of this Agreement, no officer,
	director, partner or other managerial agent of the has been convicted of a felony
	under the Sarbanes-Oxley Act of 2002 or a Class 3 or Class 2 felony under the Illinois
	Securities Law of 1953. Further, acknowledges that ISBI may declare this
	Agreement void if this certification is false.
17.	Public Act 95-0971: certifies, in Exhibit to this Agreement , that they have
	registered as a Business Entity with the State Board of Elections and acknowledges a
	continuing duty to update the registration pursuant to PA 95-0971 (the "Act"). Further,
	acknowledges that all Contracts between State Agencies and a Business Entity
	that do not comply with the Act shall be voidable under the Act.
18.	certifies that it does not pay dues or fees, or subsidize or otherwise reimburse its
	employees or agents for any dues or fees to any discriminatory club.
19.	certifies that it will provide a drug free workplace and will not engage in the
	unlawful manufacture, distribution, dispensation, possession, or use of a controlled
	substance during the performance of this Agreement. This certification applies to contracts
	of \$5,000 or more with individuals, and to entities with 25 or more employees.
20.	will furnish to ISBI, from time to time, such evidence as ISBI may reasonably
	request that it satisfies the foregoing requirements, and shall promptly notify ISBI if it has
	reason to believe that any of the foregoing representations, warranties or covenants may
	cease to be satisfied.
21.	represents and warrants to ISBI that it is registered as an investment adviser under
	the Investment Advisors Act of 1940

22. _____ acknowledges that it is a "fiduciary" with respect to the Account assets within the meaning of Article 1 of the Illinois Complied Statutes, Chapter 40, Act 5; warrants that none of the disqualifications described in Section 411 of ERISA apply to Respondent; and specifically agrees to perform its duties under this Agreement with the care, skill, prudence and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with such matters would use in an enterprise of like character and with like aims. _ shall secure, and maintain throughout the term of the investment management relationship with ISBI, insurance that satisfies the requirements set forth below that is provided by insurer(s) rated A- or better by A.M. Best & Company. _____ shall provide ISBI: a. A copy of the requisite insurance policies upon initiation of the contract; b. an annual certification that the insurance requirements continue to be satisfied; and c. evidence of continued satisfaction of the insurance requirements upon request. The minimum insurance requirement shall include: d. a bond protecting the Account assets that meets the requirements of, and that is in the amount specified under, ERISA and the regulations thereunder; and e. errors and omissions coverage in an amount equal to the greater of: \$5 million or 5% of the assets under management, up to a maximum of \$10 million of coverage. The errors and omissions insurance shall protect the Account against losses from the negligent acts, errors or omissions of Respondent. 24. _____ shall notify ISBI in writing within five (5) business days of any material changes in senior officers, senior personnel involved in the management of the Account, ownership, significant legal actions instituted against Respondent, or any investigations, examinations, or other proceedings commenced by any governmental regulatory agency which is not conducted in the ordinary course of Respondent's business. _____ certifies that Respondent and, to the best of its knowledge, Respondent's subcontractors (if any), have complied with Illinois Executive Order 1-2007. _____ certifies that Respondent is not an Illinois Finance Entity as defined by 40 ILCS 5/1-110.10. 27. If ______ retains any subcontractors to perform any portion of the work hereunder, then Respondent shall promptly provide notification, in writing, to ISBI. Respondent shall also disclose the names and addresses of all subcontractors and the expected amount of money each will receive under the contract. Respondent shall provide ISBI a copy of any subcontract with an annual value of more than \$25,000 so identified within 20 days after the execution of this Agreement or after execution of the subcontract, whichever is later. In addition, Respondent acknowledges that if at any time during the term of the contract it adds or changes any subcontractors, it will provide notification, in writing, to ISBI. For purposes of this certification, "subcontractor" does not include non-investment related professionals or professionals offering services that are not directly related to the investment of assets, such as legal counsel, actuary, proxy-voting advisory services, services used to track compliance with legal standards, and investment fund of funds where ISBI has no direct contractual relationship with the investment advisers or partnerships.

_____ acknowledges that a description of this Agreement shall be posted on ISBI's website, including the name of the organization, the total amount applicable to the

- Agreement, the total fees paid or to be paid under the Agreement and a disclosure, approved by the Board, describing the factors that contributed to the selection of the organization.
- 29. _____ agrees to disclose the names and address of: (i) Respondent; (ii) any entity that is a parent of, or owns a controlling interest in, Respondent; (iii) any entity that is a subsidiary of, or in which a controlling interest is owned by, Respondent; (iv) any persons who have an ownership or distributive income share in Respondent that is in excess of 7.5%; or (v) any persons who serve as executive officers of Respondent.
- 30. ______ agrees to provide full disclosure of direct and indirect fees, commissions, penalties, and other compensation, including reimbursement for expenses, that may be paid by or on behalf of the organization in connection with the provisions of services to ISBI. Such disclosure shall be updated promptly after a medication of those payments or an additional payment.
- 31. Respondent is not in violation of the "revolving door prohibition" on procurement activity relating to a State Agency under 30 ILCS 500/50-30.

NOTE – ADDITIONAL CERTIFICATIONS AND REPRSENTATIONS MAY BE NEGOTIATED IN ANY RESULTING AGREEMENT WITH THE BOARD.